eAUDIT: Designing a generic tool to review entitlements

Francois Begin
Abstract

In a perfect world, identity and access management would be handled in a fully automated way. On their first day of work, new employees would receive all the required access to the systems they need in order to perform their job function. Over time, as their roles within the company evolved, these entitlements would be automatically adjusted. Unfortunately, we do not live in a perfect world. Access to systems is often cumulative, with employees keeping access they no longer require. This in turn poses a risk to the enterprise: unneeded access can lead to abuses and increases the possibility of data leakage if an employee is social engineered. This paper proposes a system to help address this problem: eAUDIT is a custom-built, generic entitlement review system that can simplify the task of reviewing user entitlements. eAUDIT is well suited to cases where no such tool exists in an enterprise, but can also complement an identity management system that does not fully cover all systems and applications. This paper covers the design of eAUDIT as well as an overview of its implementation, including sample code.
Доверяй, но проверяй

*Trust, but verify*

Russian proverb

Special thanks to my A-Team of coders, Kobe Lin and Jaya Balasubramaniam, who made eAUDIT happen.

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1. Introduction

When a new employee joins a company, he should be automatically provided an identity within this company as well as various methods to authenticate himself. These authentication methods can take various forms: a physical access badge, a centrally-managed username and password, a virtual smart card carrying a cryptographically signed certificate, etc. Once an identity has been established for the new employee, this identity should be automatically associated with all the access entitlements he requires to perform his job functions. From that point on, as the employee progresses in his career, it is fairly likely that he will change teams, roles and positions. At every such milestone, his entitlements should be automatically re-adjusted, ensuring that he always has the access he requires. This will ensure that the employee’s access is limited to the resources he requires, a key element of a good authorization policy (Ballad, Ballad, and Banks, 2010).

This, of course, is an idealized description of Identity and Access Management (IAM), which is of great value to any enterprise. But IAM can be challenging. As Mather, Kumaraswamy and Latif (2009) aptly pointed out, “Many of these [IAM] initiatives are entered into with high expectations, which is not surprising given that the problem is often large and complex.”

This is particularly true for organizations that have grown through mergers and acquisition, as well as for organizations that have existed for decades and rely on legacy systems. Building IAM hooks (if that is even an option) into these systems can be costly or complicated. Sometimes, the best approach is to retain existing entitlements and address any access management gaps by conducting regular reviews of these entitlements to prune the ones that are no longer required.

Building a system that can conduct regular entitlement reviews is in itself a significant project, best handled by following a software development life cycle model. As part of the pre-development activities, one element of the discussion will invariably touch upon whether to develop the software functions in-house, outsource them, get an off-the-shelf package, or adapt and reuse exiting software (Saleh, 2009). While there are commercial products that can help conduct reviews of entitlements, these tools are often
tied to large, costly products related to both IAM and Governance, Risk and Compliance (GRC) management. This paper chooses the first path: a custom-built solution. The main argument in favor of this choice is that, with a suitably clear scope, such a tool can be built and deployed at limited cost and provide a quick and significant benefit to an enterprise that does not have this capability. The tool presented here is called eAUDIT and can achieve a simple goal of providing a custom-made solution for entitlement review. The scope, design and high-level implementation of this tool are covered in this paper.

2. eAUDIT

2.1. Defining the elements of an entitlement audit

Prior to diving into the main topic, some of the key words that will be used throughout this paper need to be clearly defined.

In this paper, an entitlement refers to a privilege that has been granted to a user. Typical examples of entitlements include authorization to access a particular software application/data source, privileged access to a system or application, etc. Note that entitlements are granular: if a specific system has different levels of access, e.g. read access vs. read/write access, each of these count as a separate entitlement. The goal of an audit is to determine whether or not the entitlement is still valid.

An authorizer is defined as the person (or persons) who can grant someone a specific entitlement. In many organizations, managers often take on that role for their direct reports. This is supported by the fact that managers are well positioned to assess the business needs related to this type of access. Security professionals who may wish for more access control enforcements should be reminded that “Business will always trump security […]” (Kadrich, 2007). With that said, a manager is not always the main authorizer, as some systems have a specific business owner who plays that role.

Entitlements are granted to entities. In most cases, an entity will simply be an employee of the company, but since the goal of eAUDIT it to create a system that is purely generic, the word ‘entity’ is used instead. For instance, an audit could be conducted against physical access cards that are not associated directly to a user e.g.
generic access cards for escorted access that are left in the care of the security guard desk. These cards are a good example of a business need (convenience of being able to provide quick access to vendors on support calls) that outweighs security concerns (difficulty in associating a specific user to these cards).

One of the key elements of eAUDIT is its generic nature. Entities can be anything and the various characteristics that these entities possess can also be anything. In the previous example, badge entities can have attributes such as: Badge ID, Badge Label, Manager (if applicable), Badge Type, Expiry Date, etc., as shown in Table 1.

<table>
<thead>
<tr>
<th>Primary attributes</th>
<th>Secondary attributes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Badge ID</td>
<td>Badge Label</td>
</tr>
<tr>
<td>1000000</td>
<td>Penny</td>
</tr>
<tr>
<td>1000001</td>
<td>Guard Desk</td>
</tr>
</tbody>
</table>

Table 1. Mockup data for an audit of physical access badges.

In another example such as Table 2, where entities are defined as employees, the attributes of these employees would be different: Employee ID, First Name, Last Name, Title, Computer ID, City, etc.

<table>
<thead>
<tr>
<th>Primary attributes</th>
<th>Secondary attributes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee ID</td>
<td>First Name</td>
</tr>
<tr>
<td>200002</td>
<td>Don</td>
</tr>
<tr>
<td>200003</td>
<td>Judy</td>
</tr>
</tbody>
</table>

Table 2. Mockup data for an audit of employee.

eAUDIT users are those individuals responsible to conduct audits based on any type of entities and/or attributes. Giving eAUDIT users the ability to define their own attributes to meet their needs is crucial. In eAUDIT, entity attributes are therefore referred to as user-defined entity attributes (UEA). Furthermore, a distinction is made between primary attributes and secondary attributes. Primary attributes are those attributes that normally suffice to an authorizer for an entitlement review. Secondary attributes contain extra information that an authorizer may need to consult to make a final decisions.

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determination. How these attributes are presented to authorizers will prove important when discussing the creation of the web interface for the audit engine.

2.2. Scope

Since eAUDIT is a custom-built design and implementation project, one of the most important aspects of this project is to provide a clear scope. This will avoid scope creep, which is one of the top five reasons why a project can fail (Doraiswamy and Shiv, 2012).

The main elements of eAUDIT’s scope are:

- Import generic data by relying on user-defined entity attributes.
- Present a simple landing page to authorizers, showing them active audits that need their attention.
- Present a simple entitlement review page where all entities are listed in a sortable/filterable data table. The data table will show the primary entity attributes (always) and secondary attributes (on demand) to the authorizer.
- Conduct entitlement review based on binary responses (confirm | revoke) through a single click for each entity.
- Support for multiple authorizers for any given entitlement.
- Ability to group similar entitlements together.

The last point is important to clarify: in eAUDIT, a given audit can cover more than one entitlement, provided that all entities have the same attributes. For example, consider Table 3, a mockup of the entitlement review page presented to an authorizer:

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Table 3. Mockup of an entitlement review page as presented to an authorizer.

<table>
<thead>
<tr>
<th>Badge ID</th>
<th>Badge Label</th>
<th>Entitlement</th>
<th>Verify</th>
</tr>
</thead>
<tbody>
<tr>
<td>1000000</td>
<td>Penny Robinson</td>
<td><em>R</em> Main Data Center</td>
<td>Review</td>
</tr>
<tr>
<td>1000001</td>
<td>Guard Desk</td>
<td><em>R</em> Main Data Center</td>
<td>Review</td>
</tr>
<tr>
<td>1000002</td>
<td>Maj. Don West</td>
<td><em>R</em> DR Site</td>
<td>Review</td>
</tr>
<tr>
<td>1000003</td>
<td>Robot</td>
<td><em>R</em> Wire Center</td>
<td>Review</td>
</tr>
</tbody>
</table>

In this particular audit, John Robinson is responsible for three different entitlements: *R* Main Data Center, *R* DR Site and *R* Wire Center. Since all these entitlements are similar in nature – and since they all relate to the same type of entities with the same attributes (badges granting physical access to buildings) – they are all part of the same meta-audit. Section 2.5 will discuss how the web interface will support the authorizers who are faced with multiple entitlements to review.

When entities and their attributes are loaded at the start of an audit, they are locked-in for the duration of the audit. This is an important design decision that warrants some additional explanation: after all, if we are reviewing administrative access to company-issued laptops, should users be added and removed from the audit if they are granted those rights while the audit is taking place?

Although this may appear to provide a more accurate representation of the data, the complications associated with auto-adjusting the dataset greatly outweigh the benefits of a locked-in audit. In some cases, data will be loaded in eAUDIT through a spreadsheet. Re-creating the spreadsheet throughout the audit would be time-consuming, and additional code would be required to adjust the existing data to handle deltas. Furthermore, audits conducted by eAUDIT typically last 3-4 weeks. These short audit windows are another mitigating factor. Rather than capturing in-flight deltas, eAUDIT will strive for a high success rate and repeated audits throughout the year. With all of this said, if data is loaded dynamically inside eAUDIT through an adapter, then that adapter can be written to handle in-flight changes.
2.3. Design

As previously alluded to, the design of eAUDIT (Figure 1) is fairly simple. At a high level, entitlement data needs to be acquired from various data sources, and then presented to authorizers for review. Section 2.4 covers data acquisition in more detail. How the data ends up in the database is critical. eAUDIT needs to handle generic data efficiently. Taking a page from Jurney (2013): “In choosing our tools, we seek linear scalability, but above all, we seek simplicity”, the data model for eAUDIT seeks simplicity. In Jurney’s case, he was referring to NoSQL big data tools, but his comment is just as applicable to a traditional SQL database. eAUDIT’s data is held in a SQL database, with a simple data model (see Appendix A). Let us consider the data model and go over some of the key characteristics.

The AuditTypeReference table (figure 2) holds the base audit type information, such as the name and description of the audit, a start and end date and some instructions. This is where the overall type of audit is defined: reviewing active contractors at TELUS, reviewing badges with *R* profiles attached, etc. Since TELUS is a bilingual company, various key fields are held in two separate fields (EN | FR), which will be required by the Web interface.

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The AuditTypeReference table also holds the labels for the primary and secondary User Defined Entity Attributes (UDEA) fields. Initially, a pre-defined set of fields was considered e.g. UDEAPrimaryField1, UDEAPrimaryField2, etc. but this set a hard limit as well as being less than esthetically pleasing from a data model perspective. Another approach considered was a mapping table that would hold as many of these user-defined fields as required, with a many-to-one relationship with the AuditTypeReference table. In the end though, a simple and elegant solution was chosen: the UDEA fields hold the labels in JSON format. Figure 3 shows examples of primary and secondary fields (labels) for two different types of audits:

<table>
<thead>
<tr>
<th>AuditName</th>
<th>UDEAPrimaryFieldsEN</th>
<th>UDEAsecondaryFieldsEN</th>
</tr>
</thead>
<tbody>
<tr>
<td>eSAM active contractor audit</td>
<td>[&quot;Emp ID&quot;, &quot;First Name&quot;, &quot;Last Name&quot;, &quot;SAP ID&quot;, &quot;Mgr ...&quot;], [&quot;Contractor Type&quot;, &quot;Province&quot;, &quot;Vendor&quot;, &quot;Access&quot;]</td>
<td></td>
</tr>
<tr>
<td>Restricted proxies in data centers</td>
<td>[&quot;Emp ID&quot;, &quot;First Name&quot;, &quot;Last Name&quot;, &quot;Mgr ID&quot;, &quot;Mgr ...&quot;], [&quot;Cards&quot;]</td>
<td></td>
</tr>
</tbody>
</table>

Figure 3. User-defined entity attributes fields for two different audits.

Table Audit (Figure 4) defines the actual entitlements being reviewed within an audit type. It also has a count of the total number of entities that bear each entitlement.
Using our previous example of restricted profiles on access badges, this table would hold all the different types of restricted profiles that are to be reviewed (Figure 5). The table uses a foreign key to link itself to the AuditTypeReference table. It is the relationship between Audit and AuditTypeReference that allows eAUDIT to group similar entitlement reviews together.

<table>
<thead>
<tr>
<th>idAudit</th>
<th>TotalNumberOfEntities</th>
<th>Entitlement</th>
<th>CreatedDateTime</th>
<th>CreatedBy</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>52</td>
<td>&quot;R&quot; Main Data Center</td>
<td>2015-04-23 03:30:39</td>
<td>eAUDIT_BatchOps</td>
</tr>
<tr>
<td>2008</td>
<td>35</td>
<td>&quot;R&quot; DR Site</td>
<td>2015-04-23 03:30:39</td>
<td>eAUDIT_BatchOps</td>
</tr>
<tr>
<td>2009</td>
<td>47</td>
<td>&quot;R&quot; Wire Center</td>
<td>2015-04-23 03:30:40</td>
<td>eAUDIT_BatchOps</td>
</tr>
</tbody>
</table>

Figure 5. Different entitlements reviewed within the same audit.

The Entities table (Figure 6) is the one that holds a list of who (or what) was granted entitlements. This is where the UDEAprimaryFields and UDEAsecondaryFields from the AuditTypeReference table will find their counterparts, called UDEAprimaryFieldsValues and UDEAsecondaryFieldsValues respectively.

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The values are saved in JSON format (see Figure 7), just like the labels. The choice of JSON as a format to hold field values may appear a little strange at first. After all, flattening all entities’ attributes in a single field will make SQL searches more expensive. But the main goal of eAUDIT is not efficient searches. The goal is to efficiently present datasets for entitlement review. The choice of JSON to keep labels and values is directly related to the web interface that will allow authorizers to conduct their review – and having field values in this format will prove useful once we start discussing eAUDIT’s web implementation in section 2.5.

<table>
<thead>
<tr>
<th>PrimaryKey</th>
<th>UDEAprimaryFieldsValues</th>
<th>UDEAsecondaryFieldsValues</th>
</tr>
</thead>
<tbody>
<tr>
<td>1000008</td>
<td>&quot;200003&quot;,&quot;Penny&quot;,&quot;Robinson&quot;,&quot;John Robinson&quot;,&quot;200...</td>
<td>&quot;Family Badge [1000008]&quot;</td>
</tr>
<tr>
<td>1000013</td>
<td>&quot;n/a&quot;,&quot;Zachary&quot;,&quot;Smith&quot;,&quot;Unknown&quot;,&quot;Unknown&quot;</td>
<td>&quot;Intruder Badge [1000013]&quot;</td>
</tr>
</tbody>
</table>

Figure 7. User-defined field values as kept in the Entities table.

The EntitiesAuditReponses table (Figure 8) holds the responses i.e. whether or not the authorizer confirmed or revoked the entitlement. Keeping this data in a separate table allows for fields such as LastUpdatedDateTime and LastUpdatedBy to capture who reviewed the entitlement. Although mentioned here, note that the full implementation of this table’s functionality is not covered in this paper.

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Finally, the **Authorizers** table (Figure 9) is where the authorizers of a particular Audit record are kept. This table has a many-to-one relationship to the Audit table, allowing multiple individuals to be named authorizers of a particular audit. TELUS uses a unique numerical value for its employee IDs, and this is reflected in field `AuthorizerEmpID`, which is defined as an integer value.

### 2.4. Data acquisition

Since eAUDIT is all about validating data, acquiring data is key to the tool. Not only that, but from the scope defined in section 2.2, data need to be acquired as easily as...
possible. After all, if you cannot load authorizers, entitlements and entities into the eAUDIT database, you cannot review these records. To help with the acquisition of data, a java library called jEAUDITlibrary was created (Figure 10).

Figure 10. Main classes and supporting libraries of jEAUDITlibrary.

As would be expected from any other java library, jEAUDITlibrary contains classes for the main objects that are at the core of eAUDIT: Audit, AuditTypeReference, Authorizers, Entities, and EntitiesAuditResponses. These classes map to the data model (Appendix A) that was discussed in the previous section. There are also *Util classes that contains static methods related to these objects: AuditUtil, AuditTypeReferenceUtil, AuthorizersUtil, EntitiesUtil, and EntitiesAuditResponsesUtil. The eAUDIT library relies on two external libraries: the standard MySQL java connector and a toolbox library called UnifiedToolBoxV2, which is mostly used to help manage SQL connections as well as provide logging capabilities.

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The source code for jEAUDITlibrary is available from the eAUDIT project page on GitHub (https://github.com/francoisbegin/eAUDIT). The project page also includes the source code for eAUDIT_BatchOps (Figure 11), a program that contains sample code to demonstrate data acquisition using the eAUDIT library. Appendix B gives a quick overview of how to set up an environment to use the library and eAUDIT_BatchOps.

![eAUDIT_BatchOps folder structure](image)

**Figure 11. Main classes of eAUDIT_BatchOps (supporting libraries not shown)**

### 2.4.1. Excel-driven data acquisition

The first demo in eAUDIT_BatchOps covers data import from an Excel spreadsheet. This particular section of the code relies heavily on Apache POI, an open-source Java API for Microsoft Documents (Apache Foundation, 2015). Note that all libraries required by eAUDIT_BatchOps are included with the project.
A demo spreadsheet, `dataLoadExample.xlsx`, is included with the eAUDIT_BatchOps project (Figure 12)

![File structure of eAUDIT_BatchOps project](image)

Figure 12. DataLoadExample.xlsx spreadsheet included with eAUDIT_BatchOps.

This spreadsheet holds three separate sheets: **AuditTypeRef** (Appendix C) contains all the data required to create the AuditTypeReference record in the eAUDIT database. **AuditData** (Appendix D) contains all the data required to create the Authorizers, Entities and Audit records. Finally, **Notes** contains notes to help users fill in the template correctly.

This spreadsheet can be used as a template for Excel-driven data loads. It is built to support generic data. To add/remove primary and secondary user-defined entity attribute fields, one only has to create/delete columns in the AuditData sheet and set the top row label to either `UDEAprimary` or `UDEAsecondary`.

Multiple Authorizers per entitlements is supported by listing them under the Authorizers column and separating each authorizer by a semi-colon. As mentioned in section 2.3, authorizer’s IDs are expected to be integer values that map to the TELUS employee ID of the authorizer. Using eAUDIT at a company that relies on non-numerical employee IDs would require making modifications to the Authorizers class of jEAUDITlibrary.

Method `Ops_ExcelDataLoader.loadFromExcelTemplate` handles the spreadsheet data load, provided it matches the expected template. To demonstrate this, one can create a new directory called `dataLoad` under the base path of eAUDIT and copy the demo spreadsheet to that location. One then compiles and runs eAUDIT_BatchOps with the `loadFromExcelTemplate` switch (or runs it with that switch inside a Java IDE):

![Code snippet]

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In the example shown in Figure 13, a new AuditTypeReference record with id = 4 was created. Under that audit type reference, 5 sub-audits were created to match the 5 different entitlements that were defined in the spreadsheet (Figure 14), and 43 entities will need to be reviewed (Figure 15).

Figure 13. Loading data into eAUDIT using a spreadsheet.

![Figure 13 Loading data into eAUDIT using a spreadsheet.](image1)

Figure 14. Entitlements to be reviewed following the data load from a spreadsheet.

![Figure 14 Entitlements to be reviewed following the data load from a spreadsheet.](image2)

Figure 15. Entities to be reviewed following the data load from a spreadsheet.

![Figure 15 Entities to be reviewed following the data load from a spreadsheet.](image3)

Obviously, loading data from a spreadsheet is not ideal. Dealing with spreadsheets comes with pitfalls such as sensitive data exposure (Walsh, 2014). Still, spreadsheet imports may prove useful in cases where an application/system does not have a simple API to extract the data, or when a support team is reluctant to provide direct access to its data.

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Another well-known reality is that, in many cases, spreadsheets are all that people know (Allen, 2015). Asking a subject-matter expert to do an export of the key data, and massaging these data to fit the eAUDIT Excel template might be the path of least resistance to acquire audit data.

### 2.4.2. Adapter-driven data acquisition

A better solution to an Excel data-load is to write an adapter to retrieve the audit data from a system. In its current incarnation, eAUDIT does not provide a generic interface for such adapters, but the jEAUDITlibrary provides methods and classes to support their creation. Additionally, method `Ops_AdapterDataLoad.loadFromAdapter()` of eAUDIT_BathOps demonstrates the implementation of a simple adapter.

The first step in building a custom adapter is to determine how the data can be acquired programmatically. In this case, each solution will likely be custom-built. For instance, TELUS has developed a custom adapter to interact with the Lenel Onguard physical access system. Data acquisition was achieved by the use of two database service accounts: one account to interact with Lenel Onguard to obtain a list of badges and access profiles, and another account to interact with the database where authorizers of these access profiles are maintained. The adapter simply correlates the two data sources and feeds the resulting data to the eAUDIT database.

For an adapter data load, one must refer back to the data model and note that the Audit table is at the heart of the model. Contrary to all other tables in the model, its primary key, `idAudit`, is not an auto-increment field. This was done on purpose as it allows for the controlled creation of new records. When a custom-adapter needs to send data to the eAUDIT database, it needs to determine the next available `idAudit` value. Then, each new entitlement is assigned the next `idAudit` value. As this list is built up, the list of corresponding Authorizers and Entities records can also be built.

If all of these records were written one at a time, data loads would be woefully slow. A custom-built adapter should therefore take a different approach. In the demo code proposed in method `loadFromAdapter()`, a HashMap is built as the code iterates through all entities. If it finds a new entitlement, it creates a new Audit record and attaches to it the authorizers for that entitlement and the entity record. If it finds an
entitlement it already knows about, it retrieves it from the HashMap, increments field `Audit.TotalNumberOfEntities`, and adds the new entity to previously correlated entities for that particular entitlement. All of this is done in memory, inside the HashMap. A special object called `jEAUDITlibrary.AuditDataLoaderObject` (Figure 16) is used to organize all the data:

```java
public class AuditDataLoaderObject {
    private int idAuditID;
    private int idAuditTypeReference;
    private Audit audit;
    private ArrayList<Authorizers> auditAuthorizers;
    private ArrayList<Entities> auditEntities;
}
```

**Figure 16. Fields for java class AuditDataLoaderObject.**

This object is a meta-object, which can hold all the key data: idAudit, the corresponding Audit record, a list of Authorizers associated with the Audit record, and all entities for that particular audit. Once the HashMap has been fully populated, a simple call to method `AuditDataLoaderObjectUtil.massLoad()` handles batched writes to the database. Compiling eAUDIT_BatchOps and running it with the `-loadFromAdapter` switch demonstrates a simple adapter (Figure 17):
2.5. Web interface implementation

Gathering data and normalizing it into a database is fine, but eAUDIT needs to present this data to authorizers to allow for an efficient review. Currently, the web interface implementation of eAUDIT exists as a proof-of-concept written in Java and deployed in a customized Spring framework commonly used by TELUS Chief Security Office (CSO). Obviously, this customized framework is infused with TELUS enterprise standards: it relies on TELUS’s single sign-on (SSO) infrastructure, it has built-in security groups based on TELUS employee IDs, and it makes heavy use of TELUS-branded CSS. Many of these elements are either irrelevant to another organization or considered proprietary to TELUS and therefore will not be discussed here.

That being said, the core of the eAUDIT web implementation can be covered. This core is the audit interface, and to a lesser extent, the landing page for authorizers. Figure 18 shows the landing page for eAUDIT.
Welcome François Begin [t805959]. You have the following audits to complete:

<table>
<thead>
<tr>
<th>Audit Name</th>
<th>Audit Description</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Canuck's stay or go?</td>
<td>Audit Canuck players and decide how to keep them on the team next year or not!</td>
<td>2015-06-10</td>
<td>2015-06-31</td>
</tr>
<tr>
<td>sSAM active contractor audit</td>
<td>Audit sSAM contractors to determine if they are still active and report to a specific manager</td>
<td>2015-04-19</td>
<td>2015-06-19</td>
</tr>
<tr>
<td>Generic Audit example</td>
<td>An example of a generic audit to illustrate how the load template works</td>
<td>2015-06-10</td>
<td>2015-06-31</td>
</tr>
<tr>
<td>Restricted profiles in data center</td>
<td>Audit <em>R</em> profiles at data center. These profiles always start with <em>R</em> IDC</td>
<td>2015-04-19</td>
<td>2015-06-19</td>
</tr>
</tbody>
</table>

Figure 18. eAUDIT web interface main landing page for an authorizer.

The landing page is a simple data table triggered when an authorizer logs in to the tool. A query is run using the employee ID of the authorizer as authenticated by SSO and returns audits that are currently active for that person (see Figure 19):

```sql
/* XXX AuditTypeReference for Authorizer IDEREP */
SELECT DISTINCT t.idAuditTypeReference, t.AuditName, t.AuditDescription
FROM Audit AS a
LEFT JOIN Auditors AS au ON (a.idAuditType = au.Audit_idAudit)
LEFT JOIN AuditTypeReference AS ar ON (ar.idAuditTypeReference = t.idAuditTypeReference)
WHERE au.Authorizer_EmpID = 't805959' AND a.auditEnd > now;
```

Figure 19. SQL query to build the authorizer main landing page.

The names of the audits are links to the review engine. Note that the audits here are AuditTypeReference records, with a single such record potentially representing multiple entitlements of similar entities.

If a user selects a specific audit, this request is intercepted by the controller. Appendix E and F show the simple code for the controller, as well as the SQL query that retrieves Entities records for a particular AuditTypeReference record – and a particular authorizer. Entities data is attached as an attribute called EntityList to a ModelAndView object (See Code sample 1).

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ModelAndView mv = new ModelAndView("audit");

mv.addObject("EntityList", auditDao.getEntitiesByAuditAndAuthorizer(auditID, SDDIHelper.getCurrentTeamMemberNumericalPIDFromRequest(request)));

Code sample 1. Attaching entity data to a ModelView.

Audit.jsp (Appendix G) is where this data gets presented to the authorizer. Fundamentally, this is a simple page that presents the audit name, description and a data table with the entities (Code sample 2 and Figure 20)

Code sample 2. Main section of audit.jsp.
Figure 20. eAUDIT web interface audit review page.

The design decision to keep user-defined fields in JSON format was motivated by the fact that this data format can easily be manipulated. Javascript is used to generate the main audit data table on the fly. Although these fields are not easily or efficiently searchable by the system from the perspective of the whole dataset, once re-formatted in a data table, that data becomes easily sortable and filterable.

User-defined primary fields form visible rows while hidden rows hold the secondary attributes. Clicking on the details icon will trigger the hidden rows and present them to the authorizer (Code sample 3 and Figure 21):
```javascript
$('#dataTable tbody td img').click(function() {
    var nTr = this.parentNode.parentNode;
    if (this.src.match('details_close')) { /* row is already open - close it */
        this.src =
        "${pageContext.request.contextPath}/img/details_open.png";
        oTable.fnClose(nTr);
    } else { /* Open this row */
        this.src =
        "${pageContext.request.contextPath}/img/details_close.png";
        oTable.fnOpen(nTr, fnFormatDetails(oTable, nTr), 'details');
    }
});
```

**Code sample 3.** Trigger to display/hide secondary entity attributes.
Canucks? stay or go?

Audit Canucks players and decide to keep them on the team next year or not!

<table>
<thead>
<tr>
<th>Number</th>
<th>Full Name</th>
<th>Stats</th>
<th>Salary</th>
<th>Entitlement</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>22</td>
<td>Daniel Sedin</td>
<td>50 G; 65 A; 76 P</td>
<td>$700000</td>
<td>Keep on lease?</td>
<td></td>
</tr>
<tr>
<td>39</td>
<td>Henrik Sedin</td>
<td>18 G; 55 A; 73 P</td>
<td>$700000</td>
<td>Keep on lease?</td>
<td></td>
</tr>
<tr>
<td>30</td>
<td>Ryan Miller</td>
<td>29.15: 1.253 GAA</td>
<td>$650000</td>
<td>Keep on lease?</td>
<td></td>
</tr>
<tr>
<td>17</td>
<td>Radim Vrbata</td>
<td>51 G; 32 A; 63 P</td>
<td>$550000</td>
<td>Keep on lease?</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Kevin Bieksa</td>
<td>4 G; 10 A; 14 P</td>
<td>$450000</td>
<td>Keep on lease?</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Alexandre Burrows</td>
<td>18 G; 15 A; 33 P</td>
<td>$110000</td>
<td>Keep on lease?</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Dan Hamhuis</td>
<td>1 G; 22 A; 23 P</td>
<td>$160000</td>
<td>Keep on lease?</td>
<td></td>
</tr>
</tbody>
</table>

Figure 21. Displaying secondary user-defined entity attributes in eAUDIT web.

The table auto-adjusts to the number of user-defined primary fields and to the number of user-defined secondary fields. There is obviously a physical limitation on the amount of screen real estate that one has access to, so the number of primary fields must be kept reasonable. Primary fields should be chosen amongst those fields that are most likely to clearly identify the entity to an authorizer, with secondary fields used occasionally by the authorizer to ascertain whether or not to confirm the entitlement. This confirmation is handled by action buttons at the end of each row.

As previously mentioned, using a data table has numerous advantages, including the ability to sort and filter the data. The filtering in particular can be used to focus on specific entitlements if multiple entitlements are being reviewed by the same authorizer within the same audit (see figure 22). Moreover, all of the work is offloaded to the client, leaving the server to simply process user requests.

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Since most of the heavy lifting is handled client-side, the tool must ensure that authorizers can only review entities and entitlements for which they are authorized, and this verification is made server-side, prior to updating table EntitiesAuditResponses.

2.6. Future enhancement

eAUDIT is still a proof-of-concept at this stage and requires polishing. The data model supports the ability for authorizers to delegate an audit to someone else. Delegation will give a busy authorizer the ability to offload some of his audit work to a trusted direct report. Additionally, the TELUS implementation will implicitly provide access to the supervisors of authorizers. This means that anyone above a base audit authorizer will be a super-authorizer, able to view and delegate any of these audits – or let their subalterns know they need to pick up the pace! Both the delegation feature and the implied super-authorizers feature should help promote high audit completion rates.

Another reality of audits is that the data provided may be stale or inadequate at load time. For instance, an employee loaded as an entity may not have a current manager. If the manager is the authorizer of a particular entitlement, this employee will not be reviewed. eAUDIT will address this challenge by taking the company’s organizational

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hierarchy into account when allowing entitlement review. It will provide reports to the
audit administrator of these stale/incomplete records, allowing the administrator to
review them himself, or re-assign them to someone who can.

Yet another feature of TELUS’s planned eAUDIT implementation is the use of a
PrimaryKey in the Entities table to provide historical correlation between audits. This
will allow an authorizer to determine whether or not this entity’s entitlement was
reviewed or revoked the last time the audit ran.

Another important aspect of auditing that this paper did not cover is communication.
A successful audit is one where authorizers are clearly informed of deadlines and
reminded to meet them. The TELUS CSO has a communication tool called eMAC that is
capable of handling audit communications (kickoff email, reminders, escalations) and
eAUDIT will be tightly integrated with this tool to offer an end-to-end auditing solution.

3. Conclusion

This paper presented eAUDIT, a generic audit review tool to conduct entitlement
reviews. This tool is currently being implemented at TELUS to mitigate some
shortcomings of our identity and access management infrastructure. It should be noted
that IAM is often seen through the lenses of compliance, and it is true that TELUS’s audit
tools predecessors have been compliance-driven. On the other hand, there are other solid
business cases to be made with regard to auditing and managing access properly:
operational effectiveness (or cost savings) as well as business enablement are other
considerations (Osmanoglu, 2013). There is already evidence to support the proposition
that eAUDIT will benefit TELUS beyond compliance.
References


Retrieved from https://poi.apache.org/.


Governance Ltd.


Media Inc.


http://www.bisoftwareinsight.com/5-pitfalls-spreadsheets-for-business-analytics/.
Appendix A – eAUDIT data model

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Appendix B – Setting up eAUDIT for a demo

Here is a quick overview of how to set up an environment to run/demo eAUDIT’s data acquisition capability. First, in a directory of your choice, clone the eAUDIT project code (Figure B-1).

![Figure B-1. Cloning eAUDIT code from GitHub.]

There are two separate projects in the code pulled from GitHub: the jEAUDITlibrary itself, as well as eAUDIT_BatchOps, a project to demonstrate data acquisition. You can import these projects into your preferred Java IDE to examine the code.

Next, you need to set up a server to run the eAUDIT database. eAUDIT was built on MySQL and the data model has been included as a MySQL WorkBench file inside jEAUDITlibrary (Figure B-2). A service account with read-write access to the database also needs to be created.

![Figure B-2. MySQL WorkBench data model file for eAUDIT.]

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Prior to running eAUDIT_BatchOps, a few configuration changes must be made:

1. Edit files `db_eAUDITDV` and `db_eAUDITPR`. Set the database name, user, password and URL to point to the database that was created to hold eAUDIT data.

2. Edit files `StaticParamsDV` and `StaticParamsPR` (Figure B-3). Set the path for the system where you will be trying out eAUDIT_BatchOps. Logging can also be adjusted through the various LOG_* parameters.

![Static parameters as defined in class StaticParamsDV/PR.](image)

3. Create the `toolBasePath` directories. Assuming the demo is running on a Linux computer and the configuration file shown in Figure B-3, the following directories would need to be created:

   a. `/export/data/eaudit`

   b. `/export/data/eaudit/tmp`

   c. `/export/data/eaudit/logs`

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Appendix C – AuditTypeRef sheet of the eAUDIT Excel template

<table>
<thead>
<tr>
<th>Field</th>
<th>Values</th>
<th>Help</th>
</tr>
</thead>
<tbody>
<tr>
<td>AuditName</td>
<td>Generic Audit example</td>
<td>Enter a short name that represents your audit</td>
</tr>
<tr>
<td>AuditDescription</td>
<td>An example of a generic audit to illustrate how the load template</td>
<td>Enter a short description of your audit</td>
</tr>
<tr>
<td>AuditStart</td>
<td>Sunday, May 10, 2015</td>
<td>Enter audit start date. Audit can only start 1 week from today at the earliest</td>
</tr>
<tr>
<td>AuditEnd</td>
<td>Sunday, May 31, 2015</td>
<td>Enter audit end date. Audit must last at least 1 week from its start date</td>
</tr>
<tr>
<td>AuditInstructionsEN</td>
<td>&lt;HTML&gt; ALL the employees in this list need to have entitlements for which you are the authorizer. Please review these entitlements at your earliest convenience. For each employee, please click the appropriate button to confirm or revoke the entitlement. Note that choosing revoke will not remove access until the audit has closed and the responses been reviewed by the admin team. &lt;BR&gt; For any questions related to this audit, please contact <a href="mailto:eauditadmin@acme.com">eauditadmin@acme.com</a> &lt;HTML&gt;</td>
<td>Enter the instructions that people you are auditing will see on the audit screen - English. HTML markup allowed</td>
</tr>
<tr>
<td>AuditInstructionsFR</td>
<td>Instructions in French here</td>
<td>Enter the instructions that people you are auditing will see on the audit screen - French. HTML markup allowed</td>
</tr>
<tr>
<td>UDEA Primary Fields EN</td>
<td>(&quot;Emp ID&quot;,&quot;Full Name&quot;,&quot;Emp Type&quot;,&quot;System ID&quot;)</td>
<td>List of UDEA primary fields names (labels) in English, ISO format</td>
</tr>
<tr>
<td>UDEA Primary Fields FR</td>
<td>UDEA in French</td>
<td>List of UDEA primary fields names (labels) in French ISO format</td>
</tr>
<tr>
<td>UDEA Secondary Fields EN</td>
<td>(&quot;Work Location&quot;,&quot;Province&quot;,&quot;Last login time to system&quot;)</td>
<td>List of UDEA secondary fields names (labels) in English ISO format</td>
</tr>
<tr>
<td>UDEA Secondary Fields FR</td>
<td>UDEA in French</td>
<td>List of UDEA secondary fields names (labels) in French ISO format</td>
</tr>
<tr>
<td>Assignee</td>
<td>0</td>
<td>If 1, then the assessment is done by one manager or one employee being reviewed and the PrimaryKey field in entities must be an employee ID</td>
</tr>
<tr>
<td>DataLoadType</td>
<td>Excel-load</td>
<td>Either Excel-Load for data loaded via this template or Adapter-Load for data loaded by an adapter script</td>
</tr>
<tr>
<td>eMACOfficeTimelineID</td>
<td>0</td>
<td>TELUS-specific field to connect audit with CSO emailing tool</td>
</tr>
<tr>
<td>UseEMAC</td>
<td>0</td>
<td>TELUS-specific field to connect audit with CSO emailing tool</td>
</tr>
<tr>
<td>AuditManager</td>
<td>Francois Begin</td>
<td>The name/ID of the person responsible to manage this particular audit. The Audit manager has extended rights to the audit (delegation, reporting, etc.)</td>
</tr>
</tbody>
</table>

François Bégin, francois.begin@telus.com
Appendix D – AuditData sheet of the eAUDIT Excel template

<table>
<thead>
<tr>
<th>A</th>
<th>B</th>
<th>C</th>
<th>D</th>
<th>E</th>
<th>F</th>
<th>G</th>
<th>H</th>
<th>I</th>
<th>J</th>
</tr>
</thead>
<tbody>
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<td>Contractor</td>
<td>MHuber</td>
<td>USA</td>
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<tr>
<td>3</td>
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<td>200002</td>
<td>123457</td>
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<td>Benji Hildebrand</td>
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<td>Canada</td>
</tr>
</tbody>
</table>

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Appendix E – Controller that maps a request to an authorizer view of audit data

```java
@RequestMapping({
    "/audit/{auditID}"}
)
public ModelAndView displayAuditDetailsPage(@PathVariable String auditID)
    throws ObjectNotFoundException,
    SQLException {
    ModelAndView mv = new ModelAndView("audit");
    //TODO: validate permission
    IAuditDao auditDao = getAuditDao();
    mv.addObject(USER_NAME,
        SDDIHelper.getCurrentTeamMemberNameFromRequest(request));
    mv.addObject(USER_TID,
        SDDIHelper.getCurrentTeamMemberTIDFromRequest(request));
    mv.addObject("AuditDetail", auditDao.getAuditDetailsByID(auditID));
    mv.addObject("EntityList", auditDao.getEntitiesByAuditAndAuthorizer(auditID,
        SDDIHelper.getCurrentTeamMemberNumericalPIDFromRequest(request)));
    return mv;
}
```
Appendix F – SQL query getEntitiesByAuditIDAndAuthorizer to retrieve entities of a specific audit and specific authorizer

```xml
<statement id="getEntitiesByAuditIDAndAuthorizer"
resultMap="resultEntity"
parameterClass="map">
SELECT
    e.idEntities, e.PrimaryKey,
    e.UDEAprimaryFieldsValues,
    e.UDEAsecondaryFieldsValues,
    a.Entitlement,
    resp.RecordedResponse
FROM Entities as e
INNER JOIN Audit as a
ON (e.Audit_idAudit=a.idAudit
AND a.AuditTypeReference_idAuditTypeReference = #auditType#)
LEFT JOIN Authorizers as auth
ON (auth.Audit_idAudit=a.idAudit)
LEFT JOIN EntitiesAuditResponses as resp
ON e.idEntities = resp.Entities_idEntities
WHERE auth.AuthorizerEmpID=#authorizerID#
</statement>
```
Appendix G – audit.jsp: main page of the eAUDIT review engine

```jsp
<%@ taglib prefix="form" uri="http://www.springframework.org/tags/form" %>
<%@ taglib prefix="c" uri="http://java.sun.com/jsp/jstl/core" %>
<%@ taglib prefix="fmt" uri="http://java.sun.com/jsp/jstl/fmt" %>
<%@ taglib prefix="fn" uri="http://java.sun.com/jsp/jstl/functions" %>
<%@ taglib uri="http://www.springframework.org/tags" prefix="spring" %>
<%@ taglib uri="http://www.springframework.org/security/tags" prefix="sec" %>
<script>

var numOfPrimaryColumns = ${fn:length(AuditDetail.primaryFields)};
$(document).ready(function() {
    var rootPath = '${pageContext.request.contextPath}';
    var data = [];
    var secondaryFields = [
        <c:forEach items="${AuditDetail.secondaryFields}" var="pfield2" varStatus="loop">
            ${pfield2}<c:if test="${!loop.last}">,</c:if>
        </c:forEach>
    ];
    <c:forEach items="${EntityList}" var="entity">
        data.push(['<img src="${pageContext.request.contextPath}/img/details_open.png">',
            <c:forEach items="${entity.primaryFields}" var="fieldValue">
                ${fieldValue},
            </c:forEach>
            '${entity.entitlement}',
            '<div class="ui-corner-all list_icon text_icon grey action_yes" title="Keep"><span class="ui-icon ui-icon-check"></span></div><div
```
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/* Add event listener for opening and closing details  * Note that the indicator for showing which row is open is not controlled by DataTables, * rather it is done here  */

$('#dataTable tbody td img').click(function() {

  var nTr = $(this).parents('tr')[0];
  var nTr = this.parentNode.parentNode;

  if (this.src.match('details_close')) { /* This row is already open - close it */
    this.src = `${pageContext.request.contextPath}/img/details_open.png`;
    oTable.fnClose(nTr);
  } else { /* Open this row */
    this.src = `${pageContext.request.contextPath}/img/details_close.png`;
    oTable.fnOpen(nTr, fnFormatDetails(oTable, nTr), 'details');
  }
});

$("div.action_yes").mouseover(function() {
  $(this).addClass('green').removeClass('grey');
}).mouseout(function() {
  $(this).addClass('grey').removeClass('green');
}).click(function() {
  $(this).addClass('greenSelected').removeClass('grey');
  $(this).parent().find('div.action_no').removeClass('redSelected').addClass('grey');
});

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$("div.action_no") .mouseover(function() {
    $(this).addClass('red') .removeClass('grey');
}).mouseout(function() {
    $(this).addClass('grey') .removeClass('red');
}).click(function() {
    $(this).addClass('redSelected') .removeClass('grey');

    $(this).parent() .find("div.action_yes") .removeClass('greenSelected') .addClass('grey');
});

/* Formatting function for row details */
function fnFormatDetails(table, nTr) {
    var aData = table.fnGetData(nTr);
    return aData[numOfPrimaryColumns + 3];
}
</script>

<div><h3>${AuditDetail.auditName}</h3></div>
<div><h5>${AuditDetail.auditDescription}</h5></div>
<div id="tableContainer" style="margin-left:auto; margin-right:auto; width:auto;clear:both;">
    <table id="dataTable" style="width:100%;">
        auto;clear:both;">
        <table id="dataTable" style="width:100%;"></table>
    </table>
</div>

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<table>
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<th>Location</th>
<th>Dates</th>
<th>Type</th>
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