## Agenda

All Summit Sessions will be held in the International Ballroom (unless noted).

All approved presentations will be available online following the Summit at [https://www.sans.org/summit-archives/security-awareness](https://www.sans.org/summit-archives/security-awareness)

<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
<th>Location</th>
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<tbody>
<tr>
<td>8:00-8:45 am</td>
<td><strong>REGISTRATION AND COFFEE</strong> (LOCATION: INTERNATIONAL BALLROOM FOYER)</td>
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<tr>
<td>8:45-9:00 am</td>
<td><strong>Welcome, Introductions &amp; Rules of Engagement</strong></td>
<td>Lance Spitzner, @lspitzner, Director, SANS Security Awareness</td>
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<tr>
<td>9:00-9:20 am</td>
<td><strong>Networking &amp; Introductions</strong></td>
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<tr>
<td>9:20-9:30 am</td>
<td><strong>Online Polling</strong></td>
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<tr>
<td>9:30-10:10 am</td>
<td><strong>Keynote: Latest Techniques in Hacking the Human</strong></td>
<td>Jake Williams, @MalwareJake, SANS Institute, Rendition Infosec</td>
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<tr>
<td>10:10-10:30 am</td>
<td><strong>Changing Culture: Lessons from Teaching Music</strong></td>
<td>Jessica Chang, @jessicatchang, Robinhood</td>
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<tr>
<td>10:30-11:00 am</td>
<td><strong>Networking Break</strong></td>
<td>LOCATION: INTERNATIONAL BALLROOM FOYER</td>
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Drinks and snacks will be served.
Using Appreciative Inquiry to Create a Network of Security Champions that Went Viral

In 2016, 40 operational security employees were put in a room and asked to imagine a future where employees demonstrated proactive security behaviors. Three years later, the team has over 600 security champions, all volunteers. The network, known as Openreach, is able to demonstrate measurable changes in behavior and examples of real incident mitigation. This presentation will provide attendees with a step-by-step methodology to recruit, train, and sustain the momentum of champions, will show how to use Appreciative Inquiry to engage stakeholders in self-determined change, and will demonstrate how to use champions to measure behavioral change at the grassroots level (for example, what people are doing differently).

Sarah Janes, @sarahkjanes, Layer 8

Online Training Structure for Multi-generations

Today’s cyber workforce is composed of members of five defined generations: traditionalists, baby boomers, Generation X, Generation Y, and millennials. These multi-generations are working together in a common setting and therefore must be trained in a manner that will effectively enhance knowledge and change behavior to reduce security risks in the workplace. Training such a diverse group across generations presents challenges in terms of different learning styles and educational practices, and those challenges only increase in online training. Learning is more effective when the learner is engaged and motivated. The ongoing question, then, is what is engaging to the learner? What motivates each generation? In answering these questions, this presentation will demonstrate the need for an integrated design solution for training. Attendees will gain a better understanding of the learning styles of each generation and see how to integrate effective training methods into risk-based cybersecurity training.

Dr. Brenda L. Ellis, @BrendaLEllis1, NASA

Networking Lunch (LOCATION: INTERNATIONAL BALLROOM FOYER)

Lunch is served onsite to maximize interaction and networking among attendees. If you finish lunch early, take a moment to review the show-n-tell tables.

Tracks: Time to Choose! Select One of the Options Below:

1. Beginner’s Track (LOCATION: INTERNATIONAL BALLROOM)

This track is for people new to the world of security awareness. The aim is to help attendees by discussing the foundations of security awareness and basic approaches to it. Each speaker gets 25 minutes to present, followed by a panel with all of the speakers together to answer your questions.

- Lessons Learned in Building an Award-Winning Phishing Program – Dennis Legori, @DennisLegori, TSYS
- Security Awareness Recognition Program – Nicole Jacobs, USAA
- Securing Leadership Support – Janet Roberts, Zurich Insurance
- How to Use the Fogg Behavior Model, Nudge Theory, and More to Design Secure Behaviors – Perry Carpenter, @perrycarpenter, KnowBe4

2. Metrics CyberScore Workshop (Advanced) (LOCATION: MEDITERRANEAN BALLROOM)

This hands-on, interactive workshop is for more experienced awareness officers and/or those who work in more mature awareness programs. Already have your CBT and phishing program rolled out? Is senior leadership looking for more detailed and useful measurements of the impact of your program? Join Jon and his team as they walk you through how they built a security awareness metrics dashboard both for their overall organization as well as at the business unit level. Then, through a series of interactive labs, you will build your own metrics dashboard for your own organization.

Jon Smiley, Highmark Health Solutions
### Networking Break (LOCATION: INTERNATIONAL BALLROOM FOYER)

Drinks and snacks will be served.

### 3:30-4:00 pm

#### The Creative Process Behind Fun, Low-Budget Videos

Video is one of the best visual tools you can use to convey complex information in an engaging way. But how do you actually make a video that is "engaging" in the first place? How do you come up with ideas for video content that would appeal to your audience? How do you make topics like cybersecurity consumable and entertaining? To be honest, it isn’t as hard as you might think. In this presentation I’ll showcase the creative process behind producing fun, budget-friendly videos and share surprising places to draw on for inspiration.

**Jill Barclay**, Dignity Health

### 4:00-5:00 pm

#### Security Awareness Video Wars

Volunteers will show short (no more than three minutes) security awareness videos they’ve developed for their security awareness programs. At the end of the video presentations you will be asked to vote on the videos you liked best and we will award the top winners. Videos will be shown in two categories: small budget and big budget. After the videos and voting, we will ask the video submitters to sit down for an informal panel so that attendees can ask them questions.

### 5:00-5:15 pm

#### Closing Discussions at the Tables

Each person at a table will share with everyone else one key thing they learned from the day’s agenda and how they plan to apply that takeaway to their program when they get home.

### 5:15-5:30 pm

#### Closing Remarks

### 6:00-8:00 pm

#### SANS Fiesta by the Bay

Join us for a waterfront taco and tequila fiesta at our Summit hotel, overlooking beautiful Mission Bay. We’ll meet on the waterfront lawn for food, drinks, fun, and networking!

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**Thank you for attending the SANS Summit.**

*Please remember to complete your evaluations for today.*

*You may leave completed surveys at your seat or turn them in to the SANS registration desk.*
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<td><strong>NETWORKING AND COFFEE</strong> (LOCATION: INTERNATIONAL BALLROOM FOYER)</td>
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<tr>
<td>8:45-9:00 am</td>
<td><strong>Day 02 Kick Off and Coordination Items</strong></td>
<td>Lance Spitzner, @lspitzner, Director, SANS Security Awareness</td>
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<tr>
<td>9:00-9:20 am</td>
<td><strong>Introductions &amp; Networking</strong></td>
<td>For the second day of the Summit, please sit at a new table so you can meet, network, and interact with a whole new group of peers.</td>
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<tr>
<td>9:20-10:00 am</td>
<td><strong>Keynote: A Lesson in Survival: Transforming Culture by Preparing for a Crisis</strong></td>
<td>Adam Tice, Senior Vice President of Cybersecurity, Equifax</td>
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<td>10:00-10:30 am</td>
<td><strong>Partnerships &amp; Collaboration</strong></td>
<td>Alexandra Panaretos, @Cyber_simple, EY</td>
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<tr>
<td>10:30-11:00 am</td>
<td><strong>Networking Break</strong> (LOCATION: INTERNATIONAL BALLROOM FOYER)</td>
<td>Drinks and snacks will be served.</td>
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| 11:00-11:30 am | **SSAP, 2019 Awareness Report and New Courses**                                                                          | SANS Security Awareness has released three new resources that can benefit both your career and your awareness program. We have received so many questions about these that we want to take a moment and share with you the latest updates and how they benefit you. In this short talk we will cover:  
  • The new SANS Security Awareness Professional (SSAP) Credential  
  • Findings and Lessons Learned from the 2019 Security Awareness Report  
  • The new two-day SANS course MGT521: Driving Cybersecurity Change – Establishing a Culture of Protect, Detect and Respond |
How Data-driven Personalized Journeys Are the Future of Security Training

When it comes to security training, one size does not fit all. Company-wide and even role-based security trainings do not acknowledge the strengths and weaknesses in an individual’s security performance. It is redundant on topics where users are proficient and often appeals to the bottom denominator of understanding. This approach does not respect an employee’s intelligence or recognize the successes and strengths in fulfilling security asks. The end result is mediocre and unmotivating training that fails to empower users with the motivation and skills to defend against current threats. In 2018, Autodesk rolled-out an innovative new approach to security learning. By leveraging the security behavioral traits of each employee, they created ongoing security snapshots with recommended security trainings and action items for each person. This behavioral data was used to highlight when employees were excelling at security tasks and where they needed most improvement. This gave each individual a quarterly security finish line, the opportunity to acknowledge when employees were meeting or exceeding a security task and provided customized follow-up when an employee had room for improvement. Further, data analytics were used to drive social acceptance of key security behaviors by demonstrating a comparison of performance between groups. This talk will walk through the Autodesk case study of how to create and deliver data-driven security snapshots. It will also go through an exploration of what data was chosen, how to effectively showcase this data for maximum impact in behavior change and share the successful measured outcomes on security behavior change from this initiative.

Aika Sengirbay, AirBnB

NETWORKING LUNCHEON (LOCATION: INTERNATIONAL BALLROOM FOYER)
Lunch is served onsite to maximize interaction and networking among attendees. If you finish lunch early, take a moment to review the show-n-tell tables.

Tracks: Time to Choose! Select One of the Options Below:

1. **OSINT Workshop** (LOCATION: MEDITERRANEAN BALLROOM)
At this hands-on, interactive workshop, you’ll learn what open-source intelligence (OSINT) is, how it works, how you can use it in your awareness program, and even how to run an OSINT assessment of yourself. NOTE: Can’t decide which course to take? SANS is also offering a full six-day course on OSINT right after the Summit.

Micah Hoffman @WebBreacher, SANS Institute

2. **Communications & Engagement Track** (LOCATION: INTERNATIONAL BALLROOM)
Each speaker gets 25 minutes to present their point of view and experiences on the same topic – communications/engagement. Following their talks, we will have all of the speakers come together on a panel to answer your questions.

- **Dashboard Confessions: Security Awareness Communication in Silicon Valley** – Brooke Pearson, Uber
- **Shifting from FUD to Fun! How to Overcome Internal Obstacles for Program Success** – Mary Dziorny, @revsec, Revolutionary Security
- **Cyber Agents for Change Leveraging Untapped Opportunities for Cybersecurity Awareness** – Diane Desaulniers, Johnson & Johnson

NETWORKING BREAK (LOCATION: CRYSTAL FOYER)
Drinks and snacks will be served.
### Special Events
SANS has seen a growing interest in special events, so this presentation will provide two different perspectives on this approach to awareness training. Following the talks by each presenter, we will have them come together on the stage to answer your questions.

- **How to Build Your Own Escape Room** – Bob Hewitt, @infosecbobh, and Justin Perkins, Stellar Technology Solutions
- **Online Digital Scavenger Hunt: Engaging Security Awareness with Global Impact** – Laney Cannon, @cannon_laney, Citrix Systems

### Show-n-Tell Winners Announced
Winners of the show-n-tell event will be announced, then make presentations about their materials, how they came up with and implemented the winning ideas, and the impact on security awareness as a result.

### Closing Table Discussions
Each person at a table will share with everyone else one key thing they learned from the day’s agenda and how they plan to apply that takeaway to their program when they get home.

### Closing Remarks

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Thank you for attending the SANS Summit.

*Please remember to complete your evaluations for today. You may leave completed surveys at your seat or turn them in to the SANS registration desk.*
We are excited to announce a new event for the Security Awareness Summit: An optional third half-day! Yes, even more learning and interaction. This third day enables you to make the most of both the event and our amazing security awareness community.

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<td>NETWORKING AND COFFEE (LOCATION: INTERNATIONAL BALLROOM FOYER)</td>
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<tr>
<td>8:45-10:40 pm</td>
<td><strong>vLearning Theory/Instructional Design</strong></td>
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<td>Spend the morning learning from several experts about the world of learning theory and instructional design. This hands-on workshop takes a deep dive as you develop learning objectives, leverage frameworks such as Blooms Taxonomy, ARCS and ADDIE, and engage in interactive team labs to help develop your own learning plans. Learn the science behind adult learning and apply those lessons learned to your own awareness program.</td>
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<td>Jon Portzline and Kevin Bennet, SANS Institute</td>
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<tr>
<td>10:40-11:00 pm</td>
<td>NETWORKING BREAK (LOCATION: CRYSTAL FOYER)</td>
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<td>Drinks and snacks will be served.</td>
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<tr>
<td>11:00 am – 12:00 pm</td>
<td><strong>Birds of a Feather</strong></td>
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<td>Complete the day by interacting with and learning from your peers through a series of &quot;Birds of a Feather&quot; sessions. These are informal table meetings where subject-matter experts, speakers, and attendees lead group discussions on the topics of their choice, ranging from metrics to learning theory, phishing, Ambassador Programs, gaining leadership support, and more. Pick the topic you want, jump in, then share with your peers and learn from them!</td>
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<tr>
<td>12:00 pm</td>
<td>We wrap up the event at midday, allowing you to catch a flight home and still have time to spend your weekend with friends and family. What more could you ask for?</td>
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