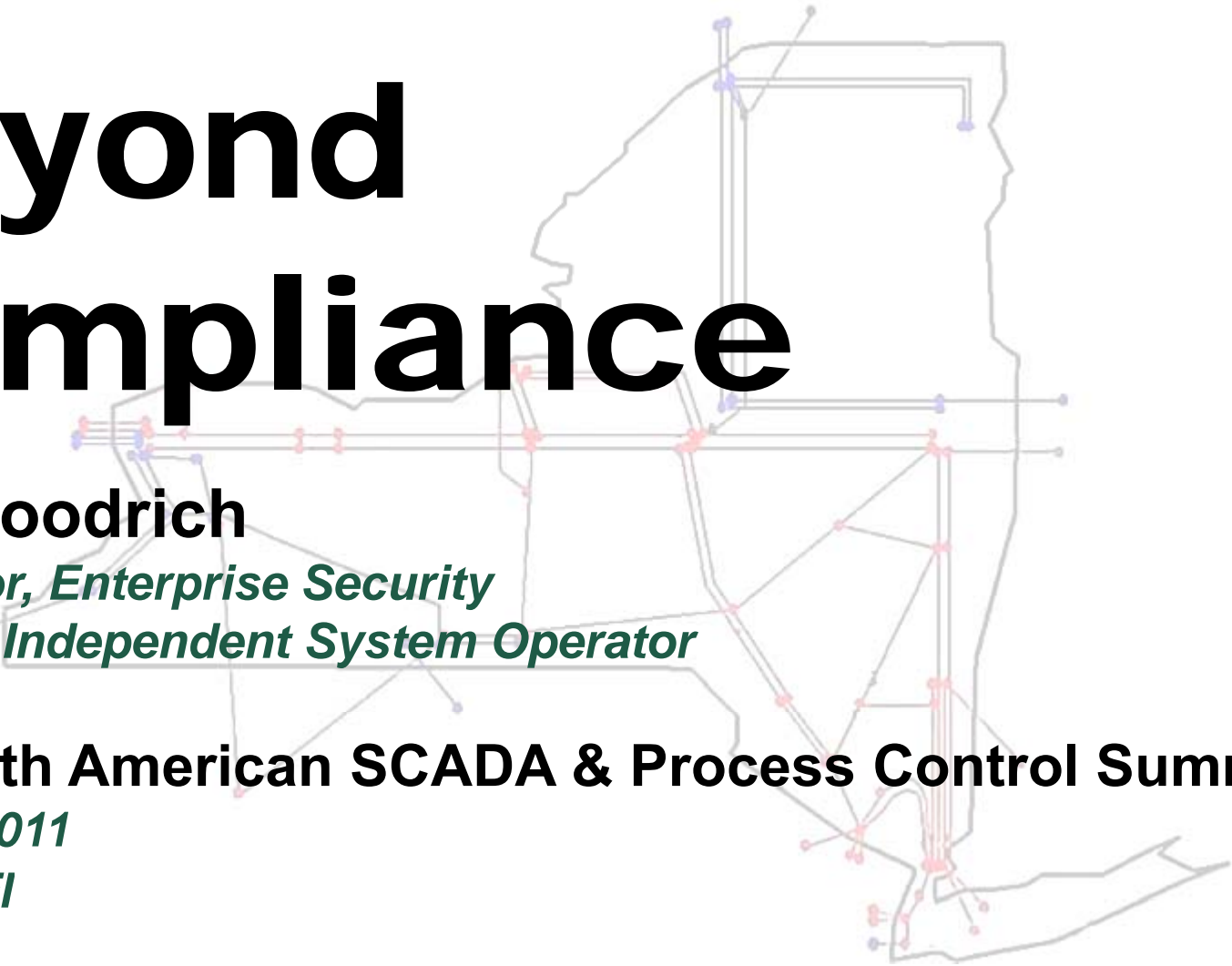


# Beyond Compliance

A faint background image of the state of New York is overlaid with a network diagram. The diagram consists of a grid of lines with various colored nodes (red, blue, purple) at the intersections and along the lines, representing a complex system or infrastructure.

**Greg Goodrich**

*Supervisor, Enterprise Security*

*New York Independent System Operator*

**2011 North American SCADA & Process Control Summit**

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*Orlando, FL*

# Roles of the NYISO



## Reliable operation of the bulk electricity grid

- *Managing the flow of power over nearly 11,000 circuit-miles of transmission lines from more than 300 generating units*



## Administration of open and competitive wholesale electricity markets

- *Bringing together buyers and sellers of energy and related products and services*



## Planning for New York's energy future

- *Assessing needs over a 10-year horizon and evaluating projects proposed to meet those needs*



## Advancing the technological infrastructure of the electric system

- *Developing and deploying information technology and tools to make the grid smarter*

# Agenda

- **Compliance ↔ Security**
- **Processes ↔ People**
- **Assets ↔ Environments**
- **Examples**
- **Resources**

# I heard this statement:

- Compliance is the floor you land on when your security is tripped.

*(Author unknown)*

- Makes you think...
- Defense In Depth



**Compliance....**

# Compliance .vs. Security

- Compliance=Risk
- Security=Risk
- Compliance>Quantify
- Security<Quantify

## **Compliance $\Leftrightarrow$ Security**

- In the open source world, comments are required and make it better
- Documenting compliance supports security
- Demonstrate security by documenting and thus demonstrate compliance

# Processes

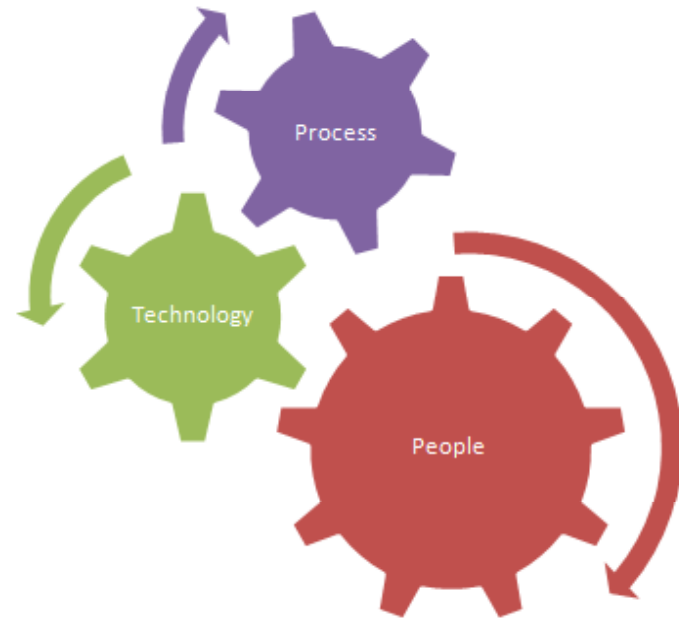
- Good processes
- Checks and balances
- Controls built in

# Technology

- People using good process with technology
- Compliance and Security validated

# People

- Background Checks
- Educated and aware
- Unified objectives



# Assets

- Vendor Support
  - Infrastructure
  - Applications
  - Integration

# Environments

- Baseline – Vendor
- Development
- Test
- Production

- **Incentives are needed to help**

- **Vendors included in knowledge and funded**
- **Industry needs funding for none traditional costs**

# Solutions

- Architecture includes
  - Security
  - Compliance
- Working Solutions
  - Define strong mitigation(s)
- Improve INL SCADA Test Bed with more funding, vendors and support
- Fund ICCP solutions to fix vulnerabilities
- Education



# Example: Information Protection

## • Challenges

- Modernization of facilities under NERC CIP required process enhancements and new processes
- Getting buy-in and support
- Practices with local and state government reviewed, examined, negotiated and implemented

## • Solutions

- Team Approach:
  - Executives, Facility, Project Management, Legal, Security, Records Management and Compliance
- Process Developed
  - Education and awareness
  - Contracts and agreements
    - Agreement for Proposal Services
    - Master Agreements
    - Non Disclosure Agreements

## • Education

# Resource:

## Energy Sector Information Sharing and Analysis Center

- ◆ **Overview:** The ES-ISAC serves the Electricity Sector by facilitating communications between electricity sector participants, federal governments, and other critical infrastructures.
- ◆ **Link:** <http://www.esisac.com/Default.htm>
  - *To report any incidents related to this alert, contact:*
    - ES-ISAC 24-hour hotline
    - 609.452.1422
    - esisac@nerc.com
- ◆ **Incident Response Planning:**
  - <http://www.esisac.com/publicdocs/Guides/11a-Incident-Response.pdf>

# Resource:

## US-CERT Emergency Readiness Team

- ◆ **Overview:** Resource on cyber alerts and vulnerabilities.
  - **Link:** <http://www.us-cert.gov/>
- ◆ **Incident Reporting:** How to report an incident and form.
  - **Link:** <https://forms.us-cert.gov/report/>
- ◆ **US-CERT Secured Portal: Official use only portal. This system will allow all contractors of the system to collaborate with one another and with the government in a secure mode.**
  - **Link:** <https://portal.us-cert.gov/>
- ◆ **Vulnerability Reporting: To submit a vulnerability under the secured portal:**
  - **Link:** <https://portal.us-cert.gov/member/mail3/index.cfm?action=composeMessage&mailToPid=844&msgsubject=Reporting%20a%20Vulnerability>
- ◆ **ICS-CERT - Industrial Control Systems Cyber Emergency Response Team:**
  - **Overview:** *The Industrial Control Systems Cyber Emergency Response Team (ICS-CERT) provides a control system security focus in collaboration with US-CERT to: Respond to and analyze control systems related incidents; Conduct vulnerability and malware analysis; Provide onsite support for incident response and forensic analysis; Provide situational awareness in the form of actionable intelligence. Coordinate the responsible disclosure of vulnerabilities/mitigations; Share and coordinate vulnerability information and threat analysis through information products and alerts*
  - **Link:** [http://www.us-cert.gov/control\\_systems/ics-cert/](http://www.us-cert.gov/control_systems/ics-cert/)

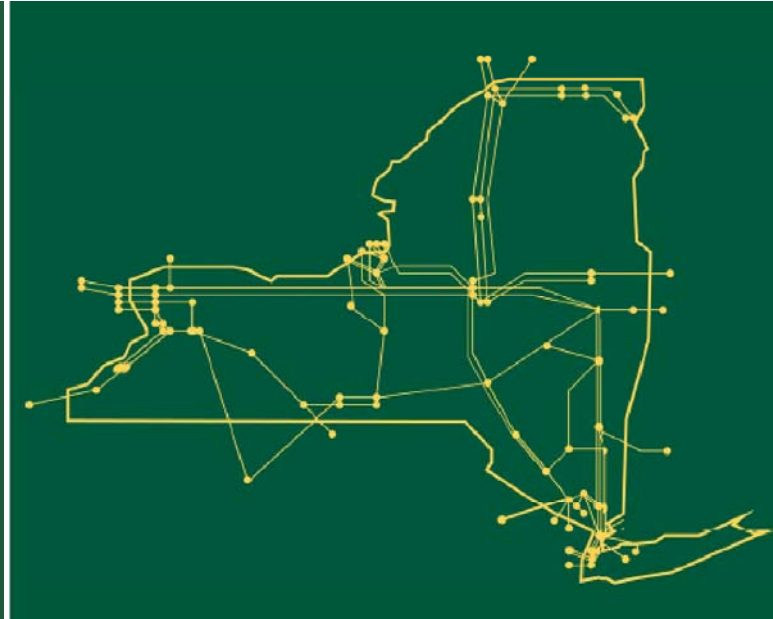
# Resources: Vulnerabilities

- ◆ NIST National Vulnerability Database
  - *Overview: This data enables automation of vulnerability management, security measurement, and compliance. NVD includes databases of security checklists, security related software flaws, misconfigurations, product names, and impact metrics.*
  - *Link: <http://nvd.nist.gov/>*
- ◆ US-CERT Vulnerability Notes Database
  - *Overview: US-CERT publishes information about a wide variety of vulnerabilities. Vulnerabilities that meet a certain severity threshold are described in US-CERT Technical Alerts*
  - *Link: <http://www.kb.cert.org/vuls>*
- ◆ Vendors

# Resources:

- ◆ DHS Daily Open Source Infrastructure Report
  - *Link: [http://www.dhs.gov/files/programs/editorial\\_0542.shtm](http://www.dhs.gov/files/programs/editorial_0542.shtm)*
- ◆ Department of Homeland Security - Homeland Security Information Network
  - *Link: [http://www.dhs.gov/files/programs/gc\\_1156888108137.shtm](http://www.dhs.gov/files/programs/gc_1156888108137.shtm)*
- ◆ United States Department Of State Bureau Of Diplomatic Security
  - *Link: [http://www.dhs.gov/files/programs/gc\\_1156888108137.shtm](http://www.dhs.gov/files/programs/gc_1156888108137.shtm)*
- ◆ New York Police Department Shield
  - *Link: <http://www.nypdshield.org/public/>*
- ◆ Other Sources:
  - *Slashdot - <http://slashdot.org/>*
  - *Threatpost - <http://threatpost.com/>*
  - *DarkReading - <http://www.darkreading.com/>*

The New York Independent System Operator (NYISO) is a not-for-profit corporation responsible for operating the state's bulk electricity grid, administering New York's competitive wholesale electricity markets, conducting comprehensive long-term planning for the state's electric power system, and advancing the technological infrastructure of the electric system serving the Empire State.



[www.nyiso.com](http://www.nyiso.com)